#### Forecasting

BUS 735: Business Decision Making and Research

### Goals and Agenda

Learning Objective	<b>Active Learning Activity</b>
Learn how to identify regular-	Lecture / Excel Example.
ities in time series data	
Learn popular univariate time	Lecture / Excel Example.
series forecasting methods	
Practice what we learn.	In-class exercise.
More practice.	Read Chapter 15, Homework
	exercises.
Assess what we have learned	Quiz??

- Dataset: Total number of Mining, Logging, and Construction employees (in thousands) in the La Crosse area (obtained from Bureau of Labor Statistics website, http://www.bls.gov).
- To plot the data, we need to convert it to a single column:
  - First generate observation numbers 1 through 284
  - Figure out what row the observation is in: =int((obs-1)/12)+1
  - Figure out what column the observation is in: =mod((obs-1),12)+1
  - Pick out the right observation:
    =offset([top\_corner],row,col)
- Create dates: 1990.0 through 2013.58.

### Graphing Example Data

- In Excel: Insert, Line, Line with markers.
- Right click on data, select Select Data.
- Remove all the nonsense there.
- Select Add.
- Type "Employment" in Series Name. Select data for Series Values.
- Click Edit under Horizontal Axis Values.
- Select dates.

- **Trend:** gradual, long-term movement of the data in a positive or negative direction.
- Cycle: repetitive up-and-down movement of the data, each "cycle" need not be the same length or magnitude.
- **Seasonal pattern:** up-and-down movement of the data that can be predicted quite accurately by the time of the year.
- Random variations: movements in the data that are otherwise unpredictable.

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- **Time series analysis:** use of statistical methods to uncover trend, cyclical patterns, and seasonal patterns; and using this information to forecast future outcomes for a variable.
- Univariate time series: using many observations of only the variable of interest to forecast that variable.
- Multivariate time series: using one or more related variables to help forecast variable of interest.
  - New housing sales may also help predict construction employment.
  - National price measures for costs of building materials may also help predict construction employment.
- BUS 735: Focus on univariate time series analysis.

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  - Often used to measure usefulness of other time series forecasts.
- Moving average: uses several recent values to forecast the next period's outcome.

$$MA_{t,q} = \frac{1}{q} \sum_{i=1}^{q} x_{t-i}$$

- x<sub>t</sub> denotes the value of the variable at time t
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- Moving average lag length:
  - Longer lag lengths cause forecast to react more quickly/slowly to recent changes in the variable.
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- Performs (forecasting accuracy) best with data that has
  - No pronounced cyclical or seasonal variation
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- w<sub>i</sub> is the weight given to the observation that occurred i periods ago.
- $\sum_{i=1}^{q} w_i = 1$
- Typically,  $w_i > w_{i+1}$ .
- More recent observations are viewed as more informative.

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$$F_t = \alpha x_{t-1} + (1 - \alpha)F_{t-1}$$

- $F_t$  is the forecast for period t.
- x<sub>t-1</sub> is the value of the variable in the previous time period,
   t-1.
- Useful for capturing information on recent seasonal or cyclical patterns (but with a lag).
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$$AF_t = F_t + T_t$$

- AF<sub>t</sub> is the adjusted exponential smoothing forecast.
- $\bullet$   $F_t$  is the regular exponential smoothing forecast.
- $\bullet$   $T_t$  is the latest estimate of the trend.
- Trend is computed by,

$$T_t = \beta(F_t - F_{t-1}) + (1 - \beta)T_{t-1}$$

- ullet  $eta \in [0,1]$  is a trend weighting parameter
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 Adjusted exponential smoothing: exponential smoothing that is adjusted to incorporate information on a *long-term* trend.

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- Previous methods capture information in recent movements, but not past seasonal fluctuations.
  - Example, we may realize that construction employment is always lowest in Jan, Feb, and March.
- Seasonal factor: percentage of a total year that occurs in a specific season:

$$S_k = \frac{D_k}{\sum D_k}$$

- D<sub>k</sub> is the sum of all values occurring in season k, for all years considered.
- Use your favorite forecasting method, forecast *years* only.
- For each season, multiply annual forecast by the seasonal factor.

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- Useful to compare forecasts from multiple techniques.
- Mean absolute deviation (MAD): average distance between the forecast value and the actual value.

$$MAD = \frac{1}{T} \sum_{t=1}^{T} \|x_t - F_t\|$$

$$MAPD = \frac{\sum_{t=1}^{r} \|x_t - F_t\|}{\sum_{t=1}^{T} x_t}$$

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 Mean Squared Error (MSE): instead of taking absolute value of differences, square them:

$$MSE = \frac{1}{T} \sum_{t=1}^{T} (x_t - F_t)^2$$

$$VAR = \frac{1}{T} \sum_{t=1}^{T} (F_t - \bar{F}_t)^2$$

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- Root Mean Squared Error (RMSE) = √MSE.

 Mean Squared Error (MSE): instead of taking absolute value of differences, square them:

$$MSE = \frac{1}{T} \sum_{t=1}^{T} (x_t - F_t)^2$$

$$VAR = \frac{1}{T} \sum_{t=1}^{T} (F_t - \bar{F}_t)^2$$

- Bias: when a forecast is persistently wrong, either in the positive direction or negative direction. Bias =  $\sqrt{\text{MSE VAR}}$
- Root Mean Squared Error (RMSE) =  $\sqrt{MSE}$ .