

# Forecasting

BUS 735: Business Decision Making and Research

## 1

### 1.1 Goals and Agenda

#### Goals and Agenda

<u>Learning Objective</u>	<u>Active Learning Activity</u>
Learn how to identify regularities in time series data	Lecture / Excel Example.
Learn popular univariate time series forecasting methods	Lecture / Excel Example.
Practice what we learn.	In-class exercise.
More practice.	Read Chapter 15, Homework exercises.
Assess what we have learned	Quiz??

## 2 Time Series Analysis

### 2.1 Example Data

#### Working with Example Data

- Dataset: Total number of Mining, Logging, and Construction employees (in thousands) in the La Crosse area (obtained from Bureau of Labor Statistics website, <http://www.bls.gov>).
- To plot the data, we need to convert it to a single column:
  1. First generate observation numbers 1 through 284
  2. Figure out what row the observation is in: `=int((obs-1)/12)+1`
  3. Figure out what column the observation is in: `=mod((obs-1),12)+1`
  4. Pick out the right observation: `=offset([top_corner],row,col)`
- Create dates: 1990.0 through 2013.58.

## Graphing Example Data

- In Excel: **Insert, Line, Line with markers.**
- Right click on data, select **Select Data.**
- Remove all the nonsense there.
- Select **Add.**
- Type “Employment” in **Series Name.** Select data for **Series Values.**
- Click **Edit** under **Horizontal Axis Values.**
- Select dates.

## 2.2 Time Series Characteristics

### Time Series Characteristics

- **Trend:** gradual, long-term movement of the data in a positive or negative direction.
- **Cycle:** repetitive up-and-down movement of the data, each “cycle” need not be the same length or magnitude.
- **Seasonal pattern:** up-and-down movement of the data that can be predicted quite accurately by the time of the year.
- **Random variations:** movements in the data that are otherwise unpredictable.

## 2.3 Forecasting Time Series

### Time Series Analysis

- **Time series analysis:** use of statistical methods to uncover trend, cyclical patterns, and seasonal patterns; and using this information to forecast future outcomes for a variable.
- **Univariate time series:** using many observations of only the variable of interest to forecast that variable.
- **Multivariate time series:** using one or more related variables to help forecast variable of interest.
  - New housing sales may also help predict construction employment.
  - National price measures for costs of building materials may also help predict construction employment.
- BUS 735: Focus on univariate time series analysis.

## 3 Time Series Methods

### 3.1 Smoothing Methods

#### Moving Average

- **Naïve forecast:** Forecast for tomorrow is what happened today.
  - Often used to measure usefulness of other time series forecasts.
- **Moving average:** uses several recent values to forecast the next period's outcome.

$$MA_{t,q} = \frac{1}{q} \sum_{i=1}^q x_{t-i}$$

- $x_t$  denotes the value of the variable at time  $t$ ,
- $MA_{t,q}$  denotes the Moving Average forecast for time  $t$ , using the most recent  $q$  periods.

#### Moving Average Properties

- Moving average lag length:
  - Longer lag lengths cause forecast to react more quickly/slowly to recent changes in the variable.
  - Longer lag lengths cause forecast to be more smooth/volatile.
- Performs (forecasting accuracy) best with data that has
  - No pronounced cyclical or seasonal variation.
  - No long-term trend.

#### Weighted Moving Average

- **Weighted moving average:** like a moving average, but larger weights are assigned to more recent observations.

$$WMA_{t,q} = \sum_{i=1}^q w_i x_{t-i}$$

- $w_i$  is the weight given to the observation that occurred  $i$  periods ago.
  - $\sum_{i=1}^q w_i = 1$
  - Typically,  $w_i > w_{i+1}$ .
- More recent observations are viewed as more informative.

## Exponential Smoothing

- **Exponential smoothing:** Averaging method using all previous data, but puts weights larger weight on the more recent observations.

$$F_t = \alpha x_{t-1} + (1 - \alpha)F_{t-1}$$

- $F_t$  is the forecast for period  $t$ .
- $x_{t-1}$  is the value of the variable in the previous time period,  $t - 1$ .
- Useful for capturing information on recent seasonal or cyclical patterns (but with a lag).
- $\alpha \in [0, 1]$  is the smoothing parameter.
  - When  $\alpha$  is larger, more weight is given to most recent observations.

## Adjusted Exponential Smoothing

- **Adjusted exponential smoothing:** exponential smoothing that is adjusted to incorporate information on a *long-term trend*.

$$AF_t = F_t + T_t$$

- $AF_t$  is the adjusted exponential smoothing forecast.
- $F_t$  is the regular exponential smoothing forecast.
- $T_t$  is the latest estimate of the trend.
- Trend is computed by,
$$T_t = \beta(F_t - F_{t-1}) + (1 - \beta)T_{t-1}$$
  - $\beta \in [0, 1]$  is a trend weighting parameter.
- Trend formula allows for changing trend throughout the data.

## 3.2 Seasonal Adjustment

### Seasonal Adjustment

- Previous methods capture information in recent movements, but not past seasonal fluctuations.
  - Example, we may realize that construction employment is always lowest in Jan, Feb, and March.
- **Seasonal factor:** percentage of a total year that occurs in a specific season:

$$S_k = \frac{D_k}{\sum D_k}$$

–  $D_k$  is the sum of all values occurring in season  $k$ , for all years considered.

- Use your favorite forecasting method, forecast *years* only.
- For each season, multiply annual forecast by the seasonal factor.

## 4 Forecast Accuracy

### 4.1 Absolute Deviations

#### Forecast Accuracy

- Useful to compare forecasts from multiple techniques.
- **Mean absolute deviation (MAD):** average distance between the forecast value and the actual value.

$$MAD = \frac{1}{T} \sum_{t=1}^T \|x_t - F_t\|$$

- **Mean absolute percentage deviation:** measures the distance between the forecast and actual values as a percentage of the total values.

$$MAPD = \frac{\sum_{t=1}^T \|x_t - F_t\|}{\sum_{t=1}^T x_t}$$

### 4.2 Squared Deviations and Bias

#### Forecast Accuracy and Bias

- **Mean Squared Error (MSE):** instead of taking absolute value of differences, square them:

$$MSE = \frac{1}{T} \sum_{t=1}^T (x_t - F_t)^2$$

- Variance of forecasts (population formula):

$$VAR = \frac{1}{T} \sum_{t=1}^T (F_t - \bar{F}_t)^2$$

- **Bias:** when a forecast is persistently wrong, either in the positive direction or negative direction.  $Bias = \sqrt{MSE - VAR}$
- **Root Mean Squared Error (RMSE) =  $\sqrt{MSE}$ .**