#### Forecasting

#### BUS 735: Business Decision Making and Research

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BUS 735: Business Decision Making and Research Forecasting

Goals and Agenda

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#### Goals and Agenda

Learning Objective	Active Learning Activity
Learn how to identify regular-	Lecture / Excel Example.
ities in time series data	
Learn popular univariate time	Lecture / Excel Example.
series forecasting methods	
Learn how to use regression	Lecture / Excel Example.
analysis for forecasting	
Practice what we learn.	In-class exercise.
More practice.	Read Chapter 15, Homework
	exercises.
Assess what we have learned	Quiz??

**Example Data** Time Series Characteristics Forecasting Time Series

## Working with Example Data

- Dataset: Total number of Mining, Logging, and Construction employees (in thousands) in the La Crosse area (obtained from Bureau of Labor Statistics website, http://www.bls.gov).
- To plot the data, we need to convert it to a single column:
  - First generate observation numbers 1 through 116
  - Figure out what row the observation is in: =int((obs-1)/12)+1
  - Figure out what column the observation is in: =mod((obs-1),12)+1
  - Pick out the right observation: =offset([top\_corner],row,col)
- Create dates: 2000.0 through 2010.58.

Example Data Time Series Characteristics Forecasting Time Series

## Graphing Example Data

- In Excel: Insert, Line, Line with markers.
- Right click on data, select Select Data.
- Remove all the nonsense there.
- Select Add.
- Type "Employment" in Series Name. Select data for Series Values.
- Click Edit under Horizontal Axis Values.
- Select dates.

Example Data Time Series Characteristics Forecasting Time Series

## Time Series Characteristics

- **Trend:** gradual, long-term movement of the data in a positive or negative direction.
- **Cycle:** repetitive up-and-down movement of the data, each "cycle" need not be the same length or magnitude.
- **Seasonal pattern:** up-and-down movement of the data that can be predicted quite accurately by the time of the year.
- **Random variations:** movements in the data that are otherwise unpredictable.

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Example Data Time Series Characteristics Forecasting Time Series

## Time Series Analysis

- **Time series analysis:** use of statistical methods to uncover trend, cyclical patterns, and seasonal patterns; and using this information to forecast future outcomes for a variable.
- Univariate time series: using many observations of only the variable of interest to forecast that variable.
- **Multivariate time series:** using one or more related variables to help forecast variable of interest.
  - New housing sales may also help predict construction employment.
  - National price measures for costs of building materials may also help predict construction employment.
- BUS 735: Focus on univariate time series analysis.

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Smoothing Methods Regression Methods Seasonal Adjustment

# Moving Average

- Naïve forecast: Forecast for tomorrow is what happened today.
  - Often used to measure usefulness of other time series forecasts.
- Moving average: uses several recent values to forecast the next period's outcome.

$$MA_{t,q} = \frac{1}{q} \sum_{i=1}^{q} x_{t-i}$$

- $x_t$  denotes the value of the variable at time t,
- *MA*<sub>t,q</sub> denotes the Moving Average forecast for time t, using the most recent q periods.

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## Moving Average Properties

#### • Moving average lag length:

- Longer lag lengths cause forecast to react more quickly/slowly to recent changes in the variable.
- Longer lag lenghts cause forecast to be more smooth/volatile.

- Performs (forecasting accuracy) best with data that has
  - No pronounced cyclical or seasonal variation.
  - No long-term trend.

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## Weighted Moving Average

• Weighted moving average: like a moving average, but larger weights are assigned to more recent observations.



• *w<sub>i</sub>* is the weight given to the observation that occured *i* periods ago.

• 
$$\sum_{i=1}^{q} w_i = 1$$

- Typically,  $w_i > w_{i+1}$ .
- More recent observations are viewed as more informative.

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## Exponential Smoothing

• **Exponential smoothing:** Averaging method using all previous data, but puts weights larger weight on the more recent observations.

#### $F_t = \alpha x_{t-1} + (1 - \alpha)F_{t-1}$

- $F_t$  is the forecast for period t.
- $x_{t-1}$  is the value of the variable in the previous time period, t-1.
- Useful for capturing information on recent seasonal or cyclical patterns (but with a lag).
- $\alpha \in [0, 1]$  is the smoothing parameter.

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Smoothing Methods Regression Methods Seasonal Adjustment

## Adjusted Exponential Smoothing

• Adjusted exponential smoothing: exponential smoothing that is adjusted to incorporate information on a *long-term trend*.

$$AF_t = F_t + T_t$$

- $AF_t$  is the adjusted exponential smoothing forecast.
- $F_t$  is the regular exponential smoothing forecast.
- $T_t$  is the latest estimate of the trend.
- Trend is computed by,

## $T_t = \beta (F_t - F_{t-1}) + (1 - \beta) T_{t-1}$

#### • $\beta \in [0,1]$ is a trend weighting parameter.

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• Trend formula allows for changing trend throughout the data.

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## Regression

# • Regression line: equation of the line that describes the linear relationship between variable x and variable y.

• Need to assume that one variable causes another.

- x: independent or explanatory variable.
- y: dependent or outcome variable.
- Variable x can influence the value for variable y, but not vice versa.

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Smoothing Methods Regression Methods Seasonal Adjustment

## Regression Model Examples

## • How does housing demand affects construction employment?

- x<sub>i</sub>: housing demand (independent variable, aka explanatory variable).
- *y<sub>i</sub>*: construction employment (dependent variable, aka outcome variable).
- Seasonal adjustment: how does winter season affect construction employment?
  - Dummy variable:  $x_i = 1$  if winter,  $x_i = 0$  otherwise).
  - y<sub>i</sub>: construction employment.
- Be careful!
  - Construction demand
  - Construction worker pay

Smoothing Methods Regression Methods Seasonal Adjustment

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Smoothing Methods Regression Methods Seasonal Adjustment

## **Regression Model Examples**

- How does housing demand affects construction employment?
  - x<sub>i</sub>: housing demand (independent variable, aka explanatory variable).
  - *y<sub>i</sub>*: construction employment (dependent variable, aka outcome variable).
- Seasonal adjustment: how does winter season affect construction employment?
  - Dummy variable:  $x_i = 1$  if winter,  $x_i = 0$  otherwise).
  - *y<sub>i</sub>*: construction employment.
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Smoothing Methods Regression Methods Seasonal Adjustment

## Positive linear correlation



- Regression analysis will find equation for best fitting line for positively related variables.
- Stronger correlation, better forecast accuracy.
- Perfectly positively correlated??

Smoothing Methods Regression Methods Seasonal Adjustment

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Smoothing Methods Regression Methods Seasonal Adjustment

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Smoothing Methods Regression Methods Seasonal Adjustment

## Negative linear correlation



- Regression analysis will find equation for best fitting line for negatively related variables.
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Smoothing Methods Regression Methods Seasonal Adjustment

## Negative linear correlation



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Smoothing Methods Regression Methods Seasonal Adjustment

## Negative linear correlation



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- Stronger correlation, better forecast accuracy.
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Smoothing Methods Regression Methods Seasonal Adjustment

## No linear correlation



### • Panel (g): no relationship at all.

Panel (h): strong relationship, but not a *linear* relationship.
Need to transform your x variable before proceeding.

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Smoothing Methods Regression Methods Seasonal Adjustment

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Smoothing Methods Regression Methods Seasonal Adjustment

## Regression line

• Population regression line:

$$y_i = \beta_0 + \beta_1 x_i + \epsilon_i$$

- The actual coefficients β<sub>0</sub> and β<sub>1</sub> describing the relationship between x and y are unknown.
- *ϵ<sub>i</sub>*: error term, since linear relationship between the x variables
   and y are not perfect.
- Use sample data to come up with an estimate of the regression line:

$$y_i = b_0 + b_1 x_i + e_i$$

 e<sub>i</sub>: residual = the difference between the predicted value ŷ and the actual value y<sub>i</sub>.

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Smoothing Methods Regression Methods Seasonal Adjustment

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Smoothing Methods Regression Methods Seasonal Adjustment

### Interpreting the slope

- Interpreting the slope,  $b_1$ : amount the y is predicted to increase when increasing x by one unit.
- When  $b_1 < 0$  there is a negative linear relationship. That is increasing x causes y to decrease.
- When  $b_1 > 0$  there is a positive linear relationship. That is increasing x causes y to increase.
- When  $b_1 = 0$  there is no linear relationship between x and y.

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Smoothing Methods Regression Methods Seasonal Adjustment

## Multiple Regression

• Multiple regression line (population):

 $y_i = \beta_0 + \beta_1 x_{1,i} + \beta_2 x_2 + \dots + \beta_{k-1} x_{k-1} + \epsilon_i$ 

• Multiple regression line (sample):

 $y_i = b_0 + b_1 x_{1,i} + b_2 x_2 + \dots + b_k x_k + e_i$ 

- New housing sales, measure of costs of construction materials, population growth.
- Dummy for winter, Dummy for spring, Dummy for summer, time period (captures trend).

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Smoothing Methods Regression Methods Seasonal Adjustment

# Multicolinearity

- **Multicolinearity:** when two or more explanatory variables are closely related to one another.
- This makes distinguishing the causal effect of each variable difficult.
  - Example: using unemployment *and* consumer spending as explantory variables for construction employment.
- When there is multicolinearity, one or more exaplanatory variables can accurately predict another explanatory variables.
  - Any one of these explanatory variables has little explantory power over and above the others.
- Perfect multicolinearity: when one or more exaplanatory variables perfectly predicts another explanatory variables.
   Regression analysis blows up.

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Smoothing Methods Regression Methods Seasonal Adjustment

# Seasonal Adjustment

- Previous methods capture information in recent movements, but not past seasonal fluctuations.
  - Example, we may realize that construction employment is always lowest in Jan, Feb, and March.
- Seasonal factor: percentage of a total year that occurs in a specific season:

$$S_k = \frac{D_k}{\sum D_k}$$

•  $D_k$  is the sum of all values occuring in season k, for all years considered.

- Use your favorite forecasting method, forecast years only.
- For each season, multiply annual forecast by the seasonal factor.

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Smoothing Methods Regression Methods Seasonal Adjustment

### Regression Seasonal Adjustment

22/24

- Run a regression.
  - Use trend as an explanatory variable.
  - Use seasonal dummies as explanatory variables.
- Note: avoid multicolinearity, choose 1 fewer dummy variables than total seasons.
- Coefficient on seasonal dummies: impact of the season over and above excluded season dummy.

Smoothing Methods Regression Methods Seasonal Adjustment

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Absolute Deviations Squared Deviations and Bias

## Forecast Accuracy

- Useful to compare forecasts from multiple techniques.
- Mean absolute deviation (MAD): average distance between the forecast value and the actual value.





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# Forecast Accuracy and Bias

• Mean Squared Error (MSE): instead of taking absolute value of differences, square them:

$$MSE = \frac{1}{T} \sum_{t=1}^{T} (x_t - F_t)^2$$



- **Bias:** when a forecast is persistently wrong, either in the positive direction or negative direction. Bias =  $\sqrt{MSE VAR}$
- Root Mean Squared Error (RMSE) =  $\sqrt{MSE}$ .

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$$VAR = rac{1}{T}\sum_{t=1}^{T}(F_t - \bar{F}_t)^2$$

Bias: when a forecast is persistently wrong, either in the positive direction or negative direction. Bias = √MSE - VAR
Root Mean Squared Error (RMSE) = √MSE.

Absolute Deviations Squared Deviations and Bias

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• Mean Squared Error (MSE): instead of taking absolute value of differences, square them:

$$MSE = rac{1}{T}\sum_{t=1}^{T}(x_t - F_t)^2$$

$$VAR = rac{1}{T}\sum_{t=1}^{T}(F_t - \bar{F}_t)^2$$

- Bias: when a forecast is persistently wrong, either in the positive direction or negative direction. Bias =  $\sqrt{MSE VAR}$
- Root Mean Squared Error (RMSE) =  $\sqrt{MSE}$ .